

# Autodesk supports shift to the cloud with on-demand training

Autodesk Inc. is a global leader in creative software, producing top applications that include AutoCAD® for design, Maya® and 3ds Max® for end-to-end entertainment production, Smoke® for video effects and A360 app for collaboration. Based in San Rafael, California, the company has more than 8,000 employees.

# Challenge: keep employees current with technology tools & trends

Like many companies, Autodesk sought to more fully understand the professional development needs of its employees and provide the most effective training on new technologies. Tech-focused employees comprise half the company workforce, operating in a field that demands they stay current with the latest tools and trends.

An employee survey confirmed what the Autodesk learning and development (L&D) team already suspected—that no single training campaign could cover the wide breadth of technical learning needs of engineers, developers and other geographically dispersed, functionally diverse tech workers at the company.

"When it came to training, we wanted something broad," said Danny Ryan, director of technical training. "The days of spoon-feeding people training are gone. The days of putting everybody in a classroom are over. We asked, 'How do we empower people to develop themselves?'"

This came as Autodesk transitions from a business model focused on selling desktop-based applications, increasingly marketing its software as cloud- and subscription-based offerings.

Autodesk needed an elearning solution designed to conveniently reach and develop a wide range of dispersed tech workers. Moreover, it needed that solution to offer up-to-date instruction on skills and topics relevant to cloud computing and the latest technology trends.

## Solution: Lynda.com from LinkedIn

To achieve its goals, Autodesk L&D evaluated several on-demand training options and chose Lynda.com, now a part of LinkedIn.

"We looked at some of the good things used inside the company. Lynda.com was one of those," Ryan said, noting the solution provides exercise files and coding practice windows designed to reinforce learning. "Lynda.com quality is very high. It's very impressive. And the fact that the content breaks topics down into small, bite-size chunks means that people can hop to information they need quickly."



### Challenge

- Needed to keep tech-focused employees current with the latest tools and trends
- Sought to align training with employee learning needs
- Needed to support company transition to cloud- and subscriptionbased products
- Wanted an on-demand solution designed to conveniently reach dispersed teams

#### Solution

- Thousands of studio-quality, ondemand courses at all levels
- Bite-size tutorials for just-in-time microlearning
- Exercise files, coding practice windows and other features designed to reinforce learning

#### Result

- Expanded program twice following success of initial deployment.
- 83 percent approval rating among Autodesk user base
- Keeps tech teams up to date on trends and tools relevant to cloud computing, programming and mobile app development
- Provides non-tech departments useful soft skills and management training
- Employees from around the world say L&D providing a valuable benefit

### Result: a wide range of training for all employees

Lynda.com provides Autodesk employees instruction at all levels—from beginner to advanced—for example, helping them learn or improve programming skills in languages that include C++, JavaScript and Python.

In addition, Lynda.com offers training on computer science principles, for developing mobile apps and more—importantly covering "a whole bunch of technical modalities where there are new skills coming aboard," Ryan said, noting this supports the company's transition to cloud- and subscription-based products.

Employee adoption has been impressive. Since it's initial deployment, Autodesk has increased its seat count twice amid buy-in from executive leadership—the first time fivefold, and then second time more than doubling it as usage widened beyond technology-focused teams, At one point, an employee poll found 83 percent support for retaining the subscription, Plant said. "There's a lot of enthusiasm, a lot of users."

Employee Diana Beckman, director of Client Services, uses Lynda.com to promote a team culture of self-development.

"Lynda.com provides employees with a huge library of resources," Beckman said. "We can tailor our training plan to our changing needs and prioritize different skill areas for individual employees. As skills can be learned in bite-sized modules one at a time or as full courses, it becomes more manageable to incorporate regular training into work schedules."

In addition, Lynda.com meets a need that often goes unspoken among tech workers at Autodesk and elsewhere: basic instruction.

"Lynda.com benefits Autodesk by providing a very broad range of training, often to people with an older skill set," Ryan said. "We're giving them valuable opportunities to acquire new skills. We've been surprised there's so much consumption of basic training. People may have not admitted to not knowing certain kinds of information, but with Lynda.com they're able to get access."

Non-tech Autodesk employees in Sales, Customer Service and other departments benefit as well. Anyone with access can use Lynda.com for a broad range of management and business soft skills training, for desktop support and immediate problem solving—for example, to perform a Microsoft® Excel® VLOOKUP function or build an Excel pivot table—or to brush up on Autodesk products.

The company's Professional Services group relied on Lynda.com to build a curriculum to develop team members. Managers used the solution's playlists feature to create and assign customized series of learning paths that support personalized learning.

With its studio-quality production, and because it's so thorough, Lynda.com training is engaging and helpful for solving problems fast, Ryan said. "Lynda.com is great for figuring out stuff you don't know. People can Google topics, but they won't get a response that's as polished or as step-by-step."

Providing employees with Lynda.com access reinforces the company's commitment to its employees, said Ryan, who described access as a value added employee benefit.

With Lynda.com, Autodesk keeps technology-focused employees, and their colleagues across a range of departments, up to date on the latest industry trends. Lynda.com helps them answer their own questions quickly, stay productive and contribute to the continued success of Autodesk—no matter where they're located.

"We encourage employees to be like our customers," Ryan said. "We have a company mission to help people imagine, design and create a better world. All parts of that equation are very broad. There are many tools you can use, many machines you can use, many ways of designing, of brainstorming. Anything that helps our employees move along those steps is beneficial to us, because it reflects what our own customers are doing."

Microsoft and Excel, are registered trademarks of Microsoft Corp. Google is a registered trademark of Google, Inc. AutoCAD, Maya, 3ds Max and Smoke are registered trademarks of Autodesk, Inc.

"Lynda.com quality is very high. It's very impressive. . . When it came to training, we wanted something broad. The days of spoonfeeding people training are gone. The days of putting everybody in a classroom are over. We asked, 'How do we empower people to develop themselves?'"

Danny Ryan

Director of Technical Training

