The Transformation of L&D

We surveyed thousands of learning leaders from across the globe to understand how learning is evolving to help people and organizations grow.

L&D is more central, strategic, and cross functional

Learning leaders lived up to high expectations over the past year. Their time in the spotlight is just beginning.

L&D pros seize their opportunity to lead

91% of L&D pros in South-East Asia helped their organization adapt to change

+94% increase in demand for L&D specialists by mid-2021

Internal networks expand with more room to grow

84% agree that L&D in South-East Asia has become more collaborative, particularly with DE&I, employee engagement, and talent development.

L&D Program Partnership Shifts vs. Last Year

<table>
<thead>
<tr>
<th>Category</th>
<th>More Closely</th>
<th>Somewhat More Closely</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diversity, Equity &amp; Inclusion (DE&amp;I)</td>
<td>25%</td>
<td>32%</td>
</tr>
<tr>
<td>Employee Engagement</td>
<td>22%</td>
<td>33%</td>
</tr>
<tr>
<td>Talent Management/Development</td>
<td>22%</td>
<td>34%</td>
</tr>
<tr>
<td>Executive Leadership/C-Suite</td>
<td>15%</td>
<td>28%</td>
</tr>
<tr>
<td>Talent Acquisition</td>
<td>15%</td>
<td>30%</td>
</tr>
<tr>
<td>Head of HR/CHRO/CPO</td>
<td>15%</td>
<td>24%</td>
</tr>
<tr>
<td>People Analytics</td>
<td>24%</td>
<td>29%</td>
</tr>
</tbody>
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Go big with budget

The percentage of L&D leaders who expect to have more spending power has reached a six-year high. That means more opportunities to build headcount and invest in technology.

Over half of L&D pros in South-East Asia expect their budgets to increase this year.*

Eileen Reyes
First Vice President, SBC Academy Head Security Bank Corporation

*Note that past surveys included more granular categories of budget increases. This year’s question simply asked whether L&D pros expect their budget to increase, decrease, or remain the same.

“Learning has become a priceless gift to thrive if not survive in this changing world. It enables success for both the individual and to the business.”
L&D’s 2022 to-do list

Leadership and upskilling are top priorities

Amid many competing tasks, L&Ds ranked their top focus areas for the next year*:

- Building NET Skills 45%
- Upskilling and reskilling employees 44%
- Leadership & management training 36%
- Digital upskilling / digital transformation 26%
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*Percent who selected the focus area as one of their top three choices

Launch more programs at scale

Compared to last year, more L&D Pros globally are planning to launch programs across all key learning areas.

- Large-scale upskilling or reskilling programs 50%
- Leading through change programs 44%
- Digital fluency or transformation programs 44%
- Data analysis/analytics training programs 44%
- In-person training programs 33%
- Virtual lunch and learn programs 28%

Build a better employee experience

The top three ways to motivate employees to learn in APAC were all connected to careers:

1. If it is personalized specifically for my interests and career goals
2. If it helps me stay up to date in my field
3. If it helps me get another job internally, be promoted or get closer to reaching my career goals

“*We are transforming our culture to one of self-motivated and self-directed learning where employees want to learn and are not just forced to learn.*”

Eileen Reyes
First Vice President, SBC Academy Head
Security Bank Corporation

Explore the full report for deeper insights, data, and advice from global learning leaders.